

**MEMORANDUM FOR ESTABLISHMENT AND DEVELOPMENT OF  
STRATEGIC COOPERATION (MEDSC)**

**Between**

**ARMATS CJSC, ARMENIA and BULATSA, BULGARIA**

**ARMATS CJSC, ARMENIA and BULATSA, BULGARIA** hereby agree to join in the following Memorandum for establishment and development of strategic cooperation (MEDSC) and to work together towards to the objectives listed in this Memorandum.

This MEDSC should be evaluated in the context of and contributing to the regional co-operation between the adjacent ICAO regions and proposes actions to be taken by the two Air Navigation Service Providers to enhance co-operation and co-ordination on ANS/ATM domain, which would facilitate the enhancement of their capabilities for provision of ANS.

Objectives of the MEDSC:

**General:**

- Common understanding and application of ICAO, EU, EUROCONTROL and other (agreed by both parties) international requirements relevant for the ANS/ATM domain.

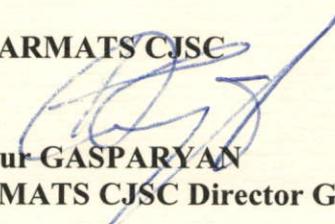
**Specific:**

- common projects and activities related to ANS/ATM deemed necessary by both parties for the enhancement of their capabilities and implementation of ANS concepts;
- collaboration in training of aeronautical personnel including ATCOs and ATSEPs, as well as operational procedure design;
- administrative and financial aspects related to the provision of ANS/ATM;
- technical activities in relation to the provision of CNS services;
- exchange of information and sharing experience on equipment and technologies used.

Both Parties have the general agreement for developing implementation plans and/or agreement(s) in relation to the objectives given above. These plans and agreements should be prepared to fulfill the spirit and purposes of this MEDSC.

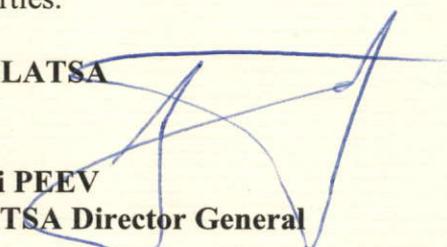
This Memorandum will enter into force by its signature by both Parties.

for **ARMATS CJSC**

  
**Artur GASPARYAN**  
**ARMATS CJSC Director General**

04.01.2023

for **BULATSA**

  
**Georgi PEEV**  
**BULATSA Director General**

04/01/2023